

# Project Management Masterclass



*More and more is expected from a project manager. Challenging goals, different interest of stakeholders and many dependencies between subprojects ensure increasing complexity. And all that in an environment in which changes and uncertainties have become the standard. Next to that, the creative ability of the knowledge worker has to be of maximum use, which calls for less hierarchical forms of organization and multidisciplinary cooperation. Having project management skills has become important on all levels in the organization.*

Your view on project management and yourself will change forever!

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## From controller to influencer

These challenges require more leadership and different behaviour from the project manager. Project management alone is insufficient, to be able to agile deal with changes is the new standard. This masterclass raises the bar even higher. Next to manoeuvrability, the project manager learns how to force changes by himself and to see uncertainties as a friend in stead of an enemy. Being goal-oriented and agile, that is the project manager as an influencer.

**Course duration and number of participants:** 4 Blocks of 1 day, from 9.00 am to 17.30 pm. Maximum group size: 10. The PM Masterclass can be offered as in-company training

**Teacher:** Ir. Roel Wessels, Director Projectmanagement & Technology at Holland Innovative.

**Location and costs:** Location: Holland Innovative, High Tech Campus 9, Eindhoven. The costs are €2.990,- (ex. VAT) per participant. Included are 4 training days, the book 'De Complete Projectmanager', comprehensive course materials, tools, daily lunches.

**Dates, registration and more information:** See [www.holland-innovative.nl](http://www.holland-innovative.nl) under Academy.

**Contact:** Team HI Academy, tel. +31 40 85 14 611, [academy@holland-innovative.nl](mailto:academy@holland-innovative.nl)

## Integration with the product creation process

In the project management masterclass a complete overview of the project management profession is guaranteed, based on the international IPMA competence baseline ICB4. A valuable addition to this is the link with the product creation process. Therefore the masterclass is especially suitable for people who work in product or process development and who want to understand how project management is applied in combination with system engineering, quality management, process improvement, supply chain management, et cetera.

## A selection of hot topics that are discussed

1. About the power of action. How you can take control with guts, surprise your surroundings and be successful.
2. How Agile is not just a method, but more of a mindset. Learn how you can use Agile in each situation.
3. How you can plan things that are difficult to plan. Do not let yourself be paralyzed by uncertainties or surprised by changes.
4. Cover risks proactively and still keep enough speed in the project? How to combine thinking and doing.
5. How do you manage your team, but especially: how do you manage (as an influencer) your client and your surroundings?
6. How insight in the essence ensures that you can easily combine several project management methods. For example how Goldratt's Theory of Constraints seamlessly joins Agile project management.
7. How you integrate project management with skills such as system engineering, Six Sigma, FMEA, Fagan Inspections, quality management, testing, HALT.

On average, participants of this course give the training an

8,7





### IPMA-C and IPMA-D level and more than that

This masterclass is based on the IPMA (International Project Management Association) guidelines, which guarantees for an internationally demonstrable quality- and experience level. Afterwards you can take the IPMA exam at level D (starting project manager) or level C (experienced project manager with demonstrable practical experience). However, the masterclass is not limited to IPMA and exceeds the methodical side by putting the student central and zooming in on the essences of project management. That means that Agile, Scrum, Lean, Prince2, PMI and other methods are also discussed.

### Target group

The target group is the medior and senior project manager, but in fact, these days every knowledge worker is a bit of a project manager because of their own responsibility for results. That is why the course is also suited for system engineers, buyers, lead engineers, supply chain managers and others who want to work on personal leadership, project management skills and environmental management. The masterclass is also accessible and suitable for people without a technical background.

### Complete overview and application in practice in 4 days:

#### Day 1 The mindset of the influencing project manager

- The power of action and taking initiative
- The V-model, Agile work and the product creation process
- The project preparation and stakeholder management

#### Day 2 Leadership and other behavioural competences

- The project organization
- Factor 10 behaviour, communication and teamwork
- Situational leadership, motivation and involvement

#### Day 3 Making a plan as a thinker and doer

- The 10 steps of the planning process (including Scrum)
- Project composition, structuring and estimating
- Workshop 'PBS, Design for X and the critical parameter'

#### Day 4 Project execution and control; heartbeat!

- Planning tips and tricks: the tool must help you!
- Heartbeat and the blind finch
- Project implementation in practice
- Change management

### This training feels like a roller coaster!

With statements such as 'the professional distinguishes himself by also performing in non-ideal circumstances' Roel Wessels confronts his audience. At a fast pace content, experiences, questions and solutions alternate. Always with a lot of humour, a sense of perspective and respect for other insights. The course has to feel like a roller coaster: fast, ground breaking, sometimes confusing, but when you come out, you want to go again...

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The Holland Innovative House: ■ core ■ results ■ enablers

### Holland Innovative BV:

- For solutions in project management, product & process development and improvement, and reliability
- 30 professionals with an experience level of more than 20 years
- Market areas: HighTech Industry, Automotive, Solar & Energy, Healthcare, Agro & Food

